- **Interview date- 21 Feb 2020**
  - International Mother Language Day
    - Bangladesh- language movement.
    - Lessons for India, language imposition.
    - When do we celebrate National language day?
    - Should we even have one particular language as a national language?

- **Name: **************************
  - What is the meaning of your name?
  - Do you think you justify the meaning of your name? Please provide us with some examples, if you can.
  - Does the meaning of your name justify your personality?
  - What is happiness for you? What constitutes happiness?Is happiness just a state of mind?
  - Tell us five things that happened in the past couple of years in India for you which made you happy.
  - How is happiness related to prosperity?
  - Can happiness be made a metric for national growth? Can it replace GDP?
    - What are the challenges?
    - Happiness curriculum in schools.
  - World happiness report
    - Who publishes this report?
    - What are the parameters?
    - Why is India ranked lower on this list than many underdeveloped and poor countries?
  - How are you going to use happiness as a concept in public policy and administration?
  - What do you think motivates people?
    - Implication in policy making and implementation?

- **DoB: **-**-89**
  - What is special about your date of birth? Any important event took place that year?
    - World Population Day
  - Sachin Tendulkar made his debut.
  - VP Singh won election.

- First time a PM involved in a direct corruption scandal - Rajiv Gandhi - Bofors Scandal.
- Mandal Commission implemented by VP Singh
    - Can you tell us something about the Revolutions of 1989? (dissolutions of communinst govts)
    - Is the US-Mexico wall feasible?
        - Comprehensive Integrated Border Management System (CIBMS)
        - Smart fences.
        - Cross border crime and infiltration.

- **Mother tongue: Oriya**
    - Famous poets of the Oriya language.
    - Classical language status- what are the criteria to define classical language?
    - How relevant it is to give classical status to any language?
    - Who compiled Odia grammar? How different it is from Hindi grammar?
    - How many speakers of Odia language are there in India?
    - What are your views on one particular language as our National Language?
    - Why do some states oppose it?
    - What can be an ideal solution for linguistic nationalism?
    - Has linguistic reorganisation of states strengthened or weakened Indian federalism?
    - What are the constitutional provisions regarding languages and Hindi particularly?

- **Place of residence: Odisha**
    - Tell us something about Konark Sun Temple?
    - Strengths and Weaknesses of your state?
    - Tell us something from your state which you find unique and why?
    - Odisha is one of the Empowered Action Group States or eight socio-economically backward states of India. It has done remarkably well in health and nutrition outcomes over the past two decades. What do you think are the reasons for such improvement?
    - What lessons can other states learn from Odisha?
    - Third largest population of Scheduled Tribes. Protest by Dongria Kondhs against Posco steel plant. Reasons for such protests? What steps will you

take as the DM of the state to avoid such development and displacement issues?

- Panchsheel policy for tribals? Do you think it was the best strategy or something else is needed?

○ Cyclone phailin: what will be your priorities while going for Evacuation in case of such disasters?

- AWACS system
- How to maintain law and order in such a situation?

○ Similipal Biosphere Reserve:

- What is the difference between a national park, wildlife sanctuary and biosphere?
- Which tree is this biosphere reserve named after? Uses?
- Man Animal conflict?
  - Why is it increasing?
  - What steps can be taken to avoid?
  - What are Bio- fences? What is a wildlife/habitat corridor? Do we have any in Odisha?
  - What is Plan Bee of NE Indian Railways?

○ Who owns Rasgulla- Odisha or West Bengal? GI tag issues. How are they different?

- **Caste: OBC NC**
  - Why are upper/forward castes agitating for reservation?
  - What do you understand by de-sanskritization?
  - Should the reservation system be given an overhaul?
  - Has reservation been able to achieve its intended objectives? Should it be scrapped?
  - Sub categorization of OBCs? What is the issue? What is your stand?
  - Should creamy layer be applied to SC/STs also?
  - SC- Reservation is not a fundamental right. What is your stand?

- **State:**
  - **Karnataka**
  - Major issues in Karnataka?
  - Karnataka planning to remove chapter of Tipu Sultan from school Books - your views on it?

- - Can historical figures be judged on modern 21st century values?
  - Striking differences between Odisha and Karnataka?
  - Ranked first in innovative state.
  - Role of Speaker in ADL - should his powers be given to a committee.
  - Tell us something about Baba Budan - his contribution to the economy of Karnataka.

  Hyderabad
  - Telangana-Andhra movement, did you experience anything during that movement ?
  - Unresolved issues between the two states -
    - Hyderabad: did you visit some famous places over there?
    - What differences did you observe compared to Odisha and Bengaluru?
  - Do you support the three capital policy of Andhra Pradesh?
    - What problems it may create?
  - Is state division a solution to the problems that big states are facing?
  - 3 capitals issue.
    - Changes in capitals around the world. (Nur Sultan, Jakarta/East Kalimantan - on which island..)

- **Educational background:**
  - College of basic science and humanities: what are views on Interdisciplinary colleges?
  - The Karnataka government passed an order controlling the weight of school bags - your opinion - can the government pass such an order for unaided schools also?

- **Graduation subject: Computer Science Engineering (Bhubaneswar) (MBA-IIT Roorkee)**
  - Should India outrightly ban Cryptocurrency?
  - Technology in administration? What are the drawbacks?
  - For a country with its peculiar socio-economic development needs will technology reduce accountability and would further alienate the public from administration?

- Use of big data in administration? Can it be misused? How to ensure public data protection?
- Internet of Things (IoT)/ Sensors, Artificial Intelligence (AI), Machine Learning, Virtual Reality (VR), Drones, Robotics, Additive Manufacturing, Photonics, Nano-based devices, etc.
- How Many Satellites Are Required To Cover The Earth? Why 7 satellites in NAVIC?
- 5g - evolution of all generations? Has 4G been rolled out in all parts of India? Why did Huawei's executive get arrested? Was that justified?
- How vulnerable is India towards cyber attacks?
  - What are India's efforts for cyber security?
- Tell us something about Pegasus
  - Is there a difference between Spyware and Ransomware?
  - What steps can individuals take to secure oneself?
- Virtual Face Recognition: debate of privacy vs security?
  - Data Protection law- what must India do?
  - Allegations of Biased algorithms (racial and misogyny related biases in US) in Face Recognition Technology- what do you think, can that happen?
  - How to best utilise such technology?

- **Optional: Sociology**
  - Caste vs Varna? What is more relevant today?
  - Democratisation of Democracy- Is it needed in India today? (Nation - State theory)
  - Desanskritization - what do you mean by this? How is India moving into this phase? (reservation demand by higher castes)
  - How is Indian Feminism different from Western Feminism?
    - Why did the MeToo movement fail in India?
    - What should be the goal of Indian feminist movement? Social, political or economic empowerment?
    - Who will ensure that those goals are achieved?
  - Politicisation of caste- how can it be curbed?
    - Is annihilation of caste even possible?
  - Nuclear family vs joint family- is India moving towards this scenario? What are the possible reasons?

- ○ Changing faces of protests and movements- Is Satyagraha getting revived?
- ○ What are the three major issues of Indian society? Are they in any way related to societies elsewhere?
  - ■ What needs to be done to solve those problems on a societal level?
- ○ Delhi election- Is freebies and doles during elections a recent phenomenon? Advantages and challenges for an administrative perspective.
- ○ Why Indian society lack civic sense?

- **Indian language: Oriya**
  - ○ Same as above

- **Father's profession:**
  - ○ **JUNIOR COMMISSIONED OFFICER OF MILITARY INTELLIGENCE CORPS**
  - ○ Pulwama attack was it an intelligence failure?
  - ○ What is the intelligence architecture of India?
    - ■ How is civilian intelligence agencies different from military intelligence?
    - ■ Does India need unified intelligence architecture?
  - ○ Ethics of intelligence - privacy vs national security
  - ○ Kulbhushan Jhadav issue - what options does India have?
    - ■ Is the policy to denounce operational intelligence officers on being caught right?

- **Mother's profession: SENIOR READER IN EDUCATION**
  - ○ What are the problems of higher education in India?
  - ○ Why do fewer women enroll in STEM?
  - ○ What are the steps taken by the government to revive higher education in India?
  - ○ Double Whammy of women - how to deal with it?
  - ○ Less women in the Labour Force- what are the reasons? How to increase their participation?
  - ○ What is women empowerment in your opinion?

- So your wife is also working? If so, how do you help her to balance her home and work life?

- **Job:**
  - **Leads solution Engineer - Deloitte**
    - Who are the big four accounting firms?
    - What was your role? What is the solution in your job profile?
    - Difference between accounting and auditing?
    - What is the difference between an accounting firm and a credit rating agency?

  - **Manager of Sox risks: Ocwen Financials**
    - What is the meaning of SOX risks? What was your role in the firm?
    - 2008 Global meltdown - was the government responsible or financial agencies?
    - India IL&FS crisis - how to revive NBFC sector
    - What was the role of ranking agencies in the sector?
      - What is the issuer pays model in financial rankings?
      - What suggestions would you give to reform ranking agencies?
    - EPF scam in DHFL? How could it have been avoided? Why does India lack risk assessment in the finance market?
    - Is it wise to invest public money in the security market?

  - **IPS:**
    - What difference can you bring to society as an IAS which you cannot bring as an IPS?
    - What are the challenges faced by IPS officers?
    - Torture in police custody
      - UN convention - India's stand, your stand
    - Extra judicial killing, Hyderabad, MP (simi), UP encounter killing-
      - Is extra judicial killing a symptom of failure and fatigue in the criminal justice system?
      - What is the difference between encounter killing and death in police custody?
    - Police force vs service.
    - Separation of investigation vs law and order functions.
      - Is it feasible/possible?

- What are your views?
  - Issues of police services:
    - Overworked and underpaid
    - Training esp at cutting edge level
  - Use of social media- Impact, how to make it effective
  - How would you use technology in policing?
  - NATGRID, cctns, Digital police.
  - Should officers from IPS head CAPFs? Why and why not?
  - Police IPS parity with Ias? Issues?
  - Commissionerate system, how is it different? (lucknow)
    - Pros and cons.
    - Which one do you prefer?
  - Is Romeo squad an example of Community policing, What is social capital?
  - What steps are you going to take to bridge the trust gap between citizens and police?
    - Initiative taken
    - Jurisdiction
    - How to decrease response time in case of crimes?
  - Cyber crime and role of police
  - Police and lawyer
  - Victimisation of police personnels- UP mob lynching case.
  - You are a Computer Science Engineer. At technology level, what new things can you bring to improve policing?

- Service Preference:
  - IAS
    - Why IAS? What difference do you think you can bring to the law and order situation in a better way as an IAS than as IPS?
    - What are the challenges and issues between IAS and IPS in terms of service parity?
    - Do you think accountability of police reduces in the commissionerate system?
    - As a DM what steps would you take to
      - improve working conditions of police at lower level?
      - Improve public police relations?

- **Prize/ achievement:**
  - WON NATIONAL AND INTERNATIONAL COMPETITIONS WITH - SHABDA SHIKSHA - A SOCIAL BUSINESS PLAN FOR DEAF CHILDREN.
    - What was this plan all about? What was your role? Can you implement that plan as an administrator?
    - What changes are needed in the Accessible India campaign?
    - What are different types of hearing aids available in the market in India?
    - What are different types of hearing loss?
    - What learning challenges do deaf children face?
    - What is the difference between Indian and American sign language?
    - Should sign language be taught in schools?

  - ACHIEVED TOP 5 FINISH IN ACARA INTERNATIONAL CHALLENGE 2012-13 WITH - THREE SISTER CROPPING PROJECT.
    - Who won the challenge?
    - What are the three sister crops?
    - Is there any such variant in India?
    - What is the food security challenge faced by Indians in particular?
    - Why does Odisha face high malnutrition deaths? Is it a result of failure of administration?

- **Sports/ncc**
  - **N.C.C A CERTIFICATE**
    - What is the difference between NCC and NSS?
    - Should conscription be made mandatory in countries like Israel?
    - When did NCC come into existence? What is the motto of NCC?
      - Has NCC been able to inculcate values it intended?
      - What is the greatest threat to unity of the country?
    - How are the funds arranged for NCC?
    - What is the structure and composition of NCC?
    - How to make NCC more relevant and effective?

  - **BLACK BELT IN KARATE.**
    - How has it helped you?

- What will you do if someone pushes you from behind? (situation reaction- the push may be unintentional- mind that)
- How effective learning a martial art is for women safety?
- Is Karate meant to be defensive or offensive?
  - How can you defend against an armed assailant? What is the best move you would suggest in that case?
- Famous indian female warriors- historical
  - Women in combat, Service conditions
- Indian martial arts
- Mention some martial dance forms

- **Leadership**
  - **MEMBER OF COUNCIL, BHOR COMMITTEE, A SOCIAL RESPONSIBILITY INITIATIVE OF DOMS, IIT ROORKEE FOR SCHOOL CHILDREN.**
    - Any other Bhore Committee in Indian history?
    - Where was the First Engineering College in the British Empire established?
    - When and where was The Thomason College of Civil Engineering established

  - **MEMBER OF PLACEMENT COMMITTEE OF DOMS, IIT ROORKEE.**
    - What was your role in that committee? What was the structure of that committee?
    - Jobless growth and economy.
    - Highest unemployment rate of 6.1% in the last 45 year, what were the reasons? Why don't we see the unrest among job seekers?
    - Why is such a craze for government job India? Do Indian fear innovation and entrepreneurship?
    - Entrepreneurship vs job seekers
      - Ease of doing business - What all improvement do you see? What are the challenges that still persist?
    - Employability of graduates and especially technical graduates.
    - Changing job scenario in 21st century. Challenges of 4.0 IR
    - Skill development, redundancy of labour force. How to make them usable?

- **Hobby:**
  - ○ **JOGGING**
    - Define Jogging
    - Is jogging a hobby or a necessity?
    - How is it different from walking?
    - When do you go for jog and why?
    - How long have you had this hobby?
    - For how many ills jogging directly help?
    - Jogging in Delhi pollution is it more harmful than beneficial?
    - Have you seen the movie Joggers Park? What lesson did you learn from it?
    - Should govt. make at least one Jogger Park in every locality?
    - What steps would you do to promote jogging?
    - Is there any limit of jogging according to age, weight, height etc?
    - How is it different from Running?
    - What kind of impact jogging has had in moulding your personality?
    - Do we have jogging clubs in India?
    - What do you prefer jogging to brisk walking? Difference?
    - Is there any National/International competition for Jogging?
    - Roger Bannister - 4 minute mile
    - Eliud Kipchoge - 2 hour - marathon
    - Dutee Chand and IAAF testosterone regulations.

  - ○ **PLAYING GUITAR**
    - What are other stringed instruments having origin in India?
    - Name some famous Indian guitarists.
    - How many scales are there? Arpeggio vs chord.
    - What are harmonics? What is an octave?
    - Who was the best guitarist of all time and why?
    - What is the Mozart effect?
    - What is the major difference between Indian classical and western classical music?